

Ms. Rachel Heil
Ashton Building Corporation
555 Huntington Avenue
(617) 879 - 7464
Boston, Massachusetts 02115

October 4, 2006

Mr. David Ortiz
Fritz Excavation Company
847 Main Street
Boston, Massachusetts 02121

Dear Mr. Ortiz:

I am writing to update you on a few things regarding your contracted workers working at the Storrow Drive site in Boston. I would like to first tell you how great your contracted workers have been doing. They are installing the entire sewer system for the 5000 feet of new road going in on the new work site near Storrow Drive. Things are going very smoothly and timely with the project. However, a few safety issues have come to my attention. First and foremost I would like you to understand that our corporation prides itself on its high safety ratings and will do what is necessary in order to maintain this status.

The main issue that I have noticed is that your hired contractors have failed to follow the OSHA safety regulations. One specific issue that I have noticed is that your pipe crew has not been using a trench shield, which would protect from serious injury or death. Another major problem is that your crew should be using hard hats at all times; this still remains an issue. The last major problem I would like to inform you of is that all of your workers wear inappropriate clothing on the site. They have been seen wearing shorts and no shirts, which is against our company policy.

These issues need to be addressed. If these problems continue we may be forced to remove Fritz Excavation Company from our site. I would like to stress that we do not want to do this because your workers do great work. You can contact me at heilr@ashtonbuilding.com or by calling (617) 879 - 7464.

Sincerely,

Rachel Heil
Project Manager